

OUR BUSINESS MODEL

OUR FOUNDATION

Hitachi's business is supported by shared company values that have stood the test of time and by collaborative creation with its stakeholders.

46-79 PERFORMANCE

Ready to Engage in Collaborative Creation

Revenues* ¹	Net income attributable to Hitachi, Ltd. stockholders* ¹	Total assets* ²
9,162.2 billion yen	231.2 billion yen	9,663.9 billion yen
R&D expenditures* ¹	Number of patents owned* ³	Open innovation (research collaboration) partners* ⁴
323.9 billion yen	93,992	65 research institutes outside Japan 243 research institutes in Japan
Consolidated number of employees* ²	Business locations in	Instilling of the Hitachi Group Identity in employees
303,887	68 countries and regions* ⁵	78.8%

*1 Fiscal 2016 figures.

*2 Numbers as of the end of March 2017.

*3 Number of patents owned in Japan, the United States, China, Germany, and South Korea as of the end of December 2016.

*4 "Open innovation" is Hitachi's attempt to go beyond organizational frameworks and create broadly shared bodies of knowledge and technology toward the development of new technologies and products. These figures are for industrial-academic R&D partnerships, as of fiscal 2016.

*5 Hitachi, Ltd. and consolidated subsidiary business locations (as of the end of March 2017).

Hitachi Group Identity

Throughout its 100 year history, the Hitachi Group has passed on its Mission and its Values to generations of employees and external stakeholders.

The Vision has been created based on the Mission and the Values.

It is an expression of what the Hitachi Group aims to become in the future.

