

Board of Directors

(As of June 21, 2013)



Chairman of the Board

Takashi Kawamura

Outside Directors

Yoshie Ota

Nobuo Katsumata Senior Corporate Advisor, Marubeni Corporation

Cynthia Carroll Non-Executive Director, BP plc. (UK)

Sadayuki Sakakibara Chairman of the Board and Representative Member of the Board, Toray Industries, Inc.

George Buckley Chairman, Arle Capital Partners Limited (UK)

Harufumi Mochizuki President and Representative Director, Tokyo Small and Medium Business Investment & Consultation Co., Ltd.

Tohru Motobayashi Attorney at law, Partner, Ihara and Motobayashi

Philip Yeo Chairman, SPRING Singapore

Directors

Michijiro Kikawa Chairman of the Board, Hitachi Construction Machinery Co., Ltd.

Stephen Gomersall Chairman of the Board, Hitachi Europe Ltd.

Hiroaki Nakanishi* President

Takashi Hatchoji Chairman of the Board, Hitachi America, Ltd.

Takashi Miyoshi

(Notes)

Directors are listed by position and in Japanese alphabetical order within each grouping.

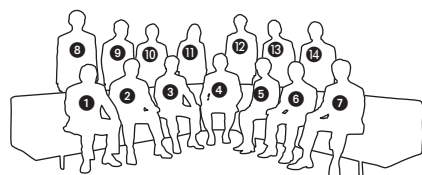
* Denotes director who serves concurrently as an executive officer.

Each committee is composed of the following members (Chair underlined)

Nominating Committee: Takashi Kawamura, Yoshie Ota, Sadayuki Sakakibara, Harufumi Mochizuki

Audit Committee: Takashi Miyoshi, Yoshie Ota, Harufumi Mochizuki, Tohru Motobayashi, Michijiro Kikawa

Compensation Committee: Hiroaki Nakanishi, Nobuo Katsumata, Sadayuki Sakakibara, Tohru Motobayashi



- ① Nobuo Katsumata ② George Buckley
- ③ Hiroaki Nakanishi ④ Takashi Kawamura
- ⑤ Yoshie Ota ⑥ Tohru Motobayashi
- ⑦ Harufumi Mochizuki ⑧ Takashi Miyoshi
- ⑨ Michijiro Kikawa ⑩ Philip Yeo ⑪ Cynthia Carroll
- ⑫ Stephen Gomersall ⑬ Takashi Hatchoji
- ⑭ Sadayuki Sakakibara